

Charlie Anderson for AWWA President-Elect

Leadership and Operational Experience, Expertise, and Results

Mr. Anderson's public service career included the participation in and/or responsibility for the program and project management of three key areas.

- Public infrastructure capital improvements totaling \$330 million
- Annual water and wastewater utility operating budgets in excess of \$90 million
- Oversight responsibility for the preparation of Arlington's annual budget in excess of \$325 million.

Financial

- Analyzed and developed cost of service rates relative to provision of water and wastewater service
- Developed and implemented strategic organizational effectiveness programs designed to enhance productivity, effectiveness, and service delivery. Administered multi-divisional utility budgets in excess of 10 million dollars
- Developed planned and provided oversight for major enterprise fund capital budgets and annual operating budgets
- Testified as an expert witness on wastewater rate cases before the Texas Natural Resource Conservation Commission and the State Office of Administrative Hearings

Industrial Waste, Water Pollution Control, Laboratory & Pretreatment

- Developed, implemented, and supervised an "Industrial Waste and Pretreatment" program
- Authored City of Arlington Industrial Waste Chapter and provided oversight for subsequent revisions
- Served as: Arlington's designated Senate Bill 835 Water Pollution Control and Abatement Director and on technical advisory committees of the Water Resources Council of the North Central Texas Council of Governments
- Developed, staffed and supervised a state of the art analytical laboratory
- Conducted field sampling and laboratory analyses of ground and surface waters, wastewaters, and sediments
- Initiated and directed municipal water pollution control and abatement program
- Represented City before external boards and administrative hearings for state agencies

Water and Wastewater Treatment & Water Distribution and Wastewater Collection

- Managed projects for the design, construction, and operation of new water treatment and wastewater system facilities and the design and construction of modifications to existing water and wastewater system facilities
- Authored, co-authored, and published papers on design, construction, and operation of water system facilities
- Developed and delivered technical courses on water/wastewater operation and maintenance for which the students received credit toward water and wastewater operator certification from the Texas Department of Health and the Texas Natural Resource Conservation Commission and its predecessor agencies
- Testified on water quality and wastewater permit cases before the Texas Natural Resource Conservation Commission and its predecessor agencies
- Supervised the operation and maintenance of a secondary wastewater treatment plant
- Managed and administered water distribution and wastewater collection system operations
- Served on national and state technical committees of professional organizations related to the water utility profession
- Served as technical advisor to North Central Texas Council of Government technical committees
- Prepared and presented recommendations for Mayor and City Council regarding the awarding of contracts for major water utility construction
- Advised City Council and other City officials on water utility operations and needs
- Delivered technical presentation to groups of over 300 people
- Represented the City and other organizations before civic groups, professional organizations, and schools
- Selected, trained and supervised over 100 employees
- Reorganized the Water Treatment Division and planned and implemented two major plant expansions
- Planned and provided the oversight for the design, construction, and startup of a new 25 million gallon per day water treatment plant and staffed it through reorganization of existing staff. Only 4 new positions had to be added for the new facility
- Pioneered and implemented a total reorganization of the Field Operations Division that included rightsizing, restructuring, and a 3-year skill based pay pilot program that resulted permanent adoption and a 5-year fixed overhead cost reduction of \$2,000,000

Deputy City Manager responsibility

- City's Administration Group, which included the Information Technology, Support Services, Administrative Services, Human Resources, and Finance Departments
- Chaired City's investment committee
- Provided staff support for the City Council's Municipal Policy and Fiscal Policy Committees
- Responsible for oversight of the preparation of the annual General Fund Budget and the City's annual General Obligation Bond and Certificate of Obligation sale in support of the City's capital programs
- Served as a member of the negotiating team for Arlington with the Dallas Cowboys organization that resulted in the new world class stadium sited in the Arlington, Texas entertainment district